2026

54th Annual Report

& Financial Statement for the year ending 31st May 2026.

Bowlers' Club of New South Wales Limited | ABN 70 001 015 701


Beer & Wine
Mon- Fri 4.30pm- 6:30pm
Draught Beer & House Wine $6
Premium Beer &
House Spirits $7.50
Happy Hour
Cocktails $13
Wednesday, Thursday & Saturday
7:00pm- 9:00pm
Club York

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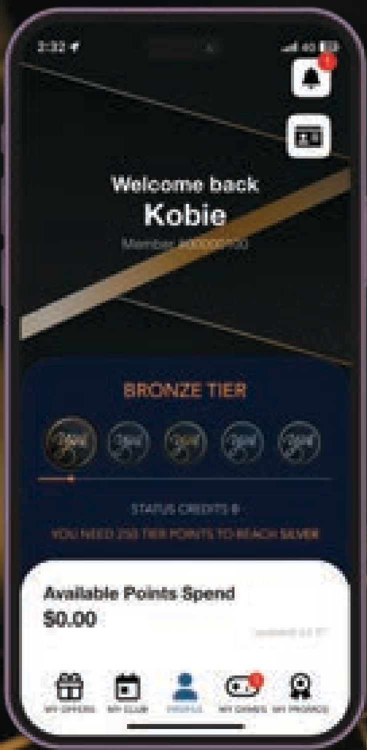

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Open 7 Days
Weekly specials
New Menu Updates
MEZA
BAR & GRILL


Christmas Parties
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Enjoy a newly renovated Clarence Room,
upgraded with cutting-edge AV technology.
With a Capacity of up to 300 people, it's a venue perfect for:
Corporate Lunches
TRIVIA NIGHT
Holiday Dinners
Christmas Menus

NOTICE OF THE ANNUAL GENERAL MEETING

(For the year ended 31 May 2026)

NOTICE is hereby given that the Fifty-fouth Annual General Meeting of the members of the Bowlers' Club of New South Wales Limited will be held at the Registered Office, 95-99 York Street, Sydney on Thursday 24 September 2026, commencing at 6.00p.m.

AGENDA

1. Apologies
2. To receive and confirm the minutes of the Fifty-third Annual General Meeting held on Thursday 25th September 2025.
3. To receive and consider the Directors Reports to members and the Annual Report of the Board of Directors for the year ended 31 May 2026.
4. To receive and consider the financial report, including Statement of Profit or Loss and Other Comprehensive Income, Statement of Financial Position, Statement of Cash Flows and the Auditor's report for the year ended 31 May 2026.
5. To declare the result of the election of Directors to hold office in accordance with Article 35 (8)(c)
6. To consider and if thought fit pass the following Ordinary Resolutions:

   FIRST ORDINARY RESOLUTION

   That pursuant to Section 10 (6)(b) of the Registered Clubs Act 1976, the members hereby approve the following honorarium for Directors of the Club for their services as Directors of the Club until the Annual General Meeting in the year 2027:

   a. The President of the Club to be paid an honorarium of $15,000 plus the Superannuation Guarantee;
   b. The Deputy Chairperson of the Club to be paid an honorarium of $10,000 plus the Superannuation Guarantee;
   c. Each of the four ordinary Directors and up to two board appointed Directors of the Club to be paid an honorarium of $7,500 plus the Superannuation Guarantee;

7. To consider and if thought fit pass the following Ordinary Resolution:

   SECOND ORDINARY RESOLUTION

   That pursuant to Section 10 (6)(a) and Section 10 (6) (d) of the Registered Clubs Act 1976, the members hereby approve the following benefits for Directors until the Annual General Meeting in 2027:

   a. The provision of reasonable refreshments and light supper for Directors at Board Meetings;
   b. The provision of two dinners per annum for the Board of Directors and invited guests of the Board of Directors;
   c. The reasonable cost of Directors and their partners attending the Annual General Meeting of ClubsNSW (Registered Clubs Association) and Club Managers Association of Australia and any Industry or other Association conference, provided such attendances are approved by the Board as being necessary for the betterment of the Club;
   d. The reasonable cost of Directors and their partners attending any community, social or charity function as the representatives of the Club and authorised by the Board to do so;

e. The reasonable costs of Directors and their partners attending Regional ClubsNSW (Registered Clubs Association) meetings, trade displays, seminars and other similar events a approved by the Board as being necessary for the betterment of the Club;

f. The reasonable costs of Directors attending other registered clubs for the purposes of viewing or assessing their facilities and their methods of operations provided such attendances are approved by the Board as being necessary for the betterment of the Club;

g. The reasonable travel costs of Directors attending Board and other meetings of Directors and any incidental accommodation expenses;

Provided that all such costs and expenses are also approved by a current resolution of the Board, and the total cost to the Club of the items referred to does not exceed $70,000.

8. To consider and if thought fit pass the following Ordinary Resolution:

THIRD ORDINARY RESOLUTION
That the members hereby approve the expenditure by the Club of a sum not exceeding $75,000 for the cost of Directors attending seminars and trade shows outside of Australia provided that such attendance of any Director has been first approved by a current resolution of the Board as being of substantial benefit to the interests of the Club and the cost of such attendance is in the opinion of the Board reasonable.

9. To deal with any other general business of which at least twenty-one (21) days' notice prior to the Annual General Meeting shall have been given in writing to the Chief Executive Officer.

In accordance with 38(5)(d) of the Clubs Constitution, Members are advised that the Financial Statements will be made available on the club's website (clubyork.com.au) under Member Notices no later than Thursday 4th September 2026.

Dated: 7th August 2026 By Direction of the Board

Angus Rimmer
Chief Executive Officer

BALLOT FOR BOARD OF DIRECTORS

Nominations for the Board of Directors close with the Chief Executive Officer of the Company at 6.00pm on Thursday the 3rd September 2026.

The Ballot for Directors, if necessary, will be conducted at the premises and will be open from 11.30am till 6.00pm on Monday the 21st and Tuesday 22nd September 2026.

Nomination forms are available at the Club's office. (See Article 27)

President's Report

Dear Members, Welcome.
The Club achieved a reasonable result for the year, given the disruption caused by renovations to the ground-floor bar and gaming room and the Level 1 Meza Bar & Grill, which necessitated closures to allow construction activity. Our net profit was $622,800, compared with $735,151 in the previous year.

Pleasingly, revenue increased to $12.7 million, compared with $11.7 million for the 2025 year. Operating expenditure continues to be an ongoing challenge. As one of the most regulated industries in Australia, we have seen a spike in compliance costs. Our largest operating expense is staffing. We continue to manage our overheads through our budgetary and benchmark reporting processes.

The all-important Statement of Cash Flows shows that we generated positive cash flow from operations of $1.9 million. Together with our accumulated cash reserves, this assisted in funding $2.7 million in renovations and property, plant and equipment expenditure. Our cash position remains strong and we remain debt-free, which we believe augurs well for the future.

Joe Aston once said, "Revenue is vanity, profit is sanity, but cash flow is reality."

I would like to record my thanks to management and staff, and of course to the members who continued to support us throughout the construction period. I would also like to thank Loop Creative and Paynter Dixon, our builders, who worked together with our CEO, Angus, to deliver an outstanding finished product and a club of which we can all be proud.

STRATEGIC PLANNING
Our annual strategic planning meeting will be held later this year, when we will set our goals and plans to deliver on those strategies. Broadly, the strategic goals for the coming year will be to build on our cash flow and successfully realise the benefits of the redevelopment; continue to grow organically; drive business growth and scale; and achieve economies to contain our ever-increasing costs.

GOVERNANCE-DIRECTORS TRAINING
The Board has an Audit and Risk Committee, governed by a separate charter, which meets monthly and reports to the Board on governance and risk issues and financial results. The Committee also meets with the auditor to discuss and review the scope of the audit and the Audit Plan, ensuring the plan covers all material areas of risk.

We also have a Board Governance Charter in place, which defines the roles, duties and responsibilities of the Board and its relationship with the CEO and management. The Charter binds the Board to a Club Code of Conduct that embraces the principles of ethical behaviour, transparency and accountability.

We have a Risk Management Framework policy in place, the core aim of which is to identify, assess and mitigate potential risk issues within the Club, including our risk culture driven by 'tone at the top'. Other policies and procedures have been developed to assist in evaluating the performance of the Board and management, helping to ensure the Board operates effectively and the Club operates efficiently through its executive.

With regard to directors' training and the provisions of the Registered Clubs Act and its regulations, I am pleased to say that all existing Board members comply with the requirements, having completed the required governance courses or having recognised prior learning.

Your Board has a diverse range of skills and is working cohesively with management to set the strategic plan and monitor its execution. Through the ClubsNSW Club Education Institute, ClubSAFE, the Australian Institute of Company Directors and others, we continue to update our knowledge through regular training.

THE YEAR AHEAD
The start of our financial year has shown some encouraging signs, with the redevelopment driving revenue. My thanks in advance to members for your continued support during the coming months. Management will continue to focus on key operational issues such as gaming strategies, membership benefits, community engagement, and food and beverage.

REGULATORY RISK

The compliance burden on management, the Board and staff has increased exponentially, with additional requirements to enhance staff and directors' knowledge of responsible gaming and anti-money laundering and counter-terrorism financing practices. Training timelines set by our regulator, Liquor & Gaming NSW, for staff and directors from 1 July 2025 to 30 June 2026 have been met.

Boards are also responsible and accountable for the prevention of sexual harassment, discrimination and bullying in the workplace.

Cybersecurity remains a high-risk area for clubs, and boards are required by our regulator, ASIC, to proactively implement measures to protect their data and members' privacy. We are monitoring and addressing these issues.

ACKNOWLEDGEMENTS

I would like to acknowledge the contribution of our CEO, Angus Rimmer, to our organisation since his appointment in January 2022. His focus on risk culture at the Club has, I believe, resulted in a cohesive relationship between staff and management, with that culture extending through our duty managers and line managers to our frontline staff.

He has been the driving force behind the concept and delivery of the redevelopment project, with the full support of the Board.

I also wish to acknowledge Sonia Li, our CFO; Polly Santipakorn, Gaming Manager and Assistant Accountant; Dean Radosavljevic, Operations Manager; Kobie Brassington, People and HR Manager and Angus's PA; Steven Chand, Venue Services Manager; our functions team, Marianna and Emily; our duty managers, Warwick, Wony and Joe; and all our dedicated management team and staff, who do an exceptional job and continually strive to meet the needs of our members.

To our members who continue to support the Club, thank you for your loyalty.

To Goran and his staff at Primi Italian and Meza Bar & Grill, thank you for your excellent offerings and high standard of customer service. Congratulations on your Perfect Plate Awards.

Further thanks go to my fellow directors, who have worked together in a professional and harmonious manner, always with the best interests of the Club foremost in their minds.

The responsibility and personal liability taken on by directors is considerable and is increasingly under scrutiny from the many regulators overseeing our industry. My role as Chair is greatly assisted by their commitment and loyalty.

One of Mark Twain's quotes goes, "Always do right. This will gratify some people and astonish the rest."

While it may sound a little trite, the Board always seeks to do right.

Cheers, and I hope to see you at the Club in the near future.

David Conroy F.C.A.
President

Chief Executive Officer's Report

Dear Members,
It is my pleasure to present the 54th Annual Report and Financial Statements of the Bowlers' Club of New South Wales for the year ended 31 May 2026.

This year marked an important transition for Club York: from delivering a major refurbishment to realising the benefits of that investment. The renewed club has created a stronger platform for growth, and the response from members and guests is reflected in higher revenue, increased patronage and substantial membership growth.

A STRONGER YEAR OF TRADING

Total revenue and other income increased to $12.723 million, up 8.7% from $11.703 million in the prior year. Earnings before depreciation, amortisation and tax rose to $2.328 million, compared with $2.049 million in 2025. The Club recorded a net profit of $622,799 after depreciation and amortisation of $1.705 million.

The lower reported profit compared with last year largely reflects the higher depreciation charge associated with the Club's substantial investment in its facilities along with increased car park operating costs due to changes in operating structure from external to internal. Importantly, operating cash flow remained positive at $1.938 million, and the Club continues to maintain a sound financial position.

INVESTMENT IN OUR CLUB

The scale of the refurbishment is now clearly visible in the Club's balance sheet. Property, plant and equipment increased to $24.431 million, following a further $2.693 million of capital investment during the year. These works have reshaped our venue and strengthened the quality and relevance of the experience we offer in the Sydney CBD.

Cash and cash equivalents at year end were $8.133 million, while equity investments increased in value to $2.345 million. Net assets and total members' funds rose to $33.797 million. This financial capacity is important: it allows the Club to maintain its facilities, respond to changing member expectations and plan future improvements with care.

MEMBERS AND COMMUNITY

Membership grew from 7,919 to 9,328 during the year—an increase of 1,409 members, or 17.8%. This is an encouraging endorsement of the renewed Club York offering and gives us a broader community with which to build lasting relationships.

Our role, however, extends beyond the walls of the Club. We remain committed to supporting local organisations and community initiatives, including our valued relationships with the Glebe Dirty Reds Rugby League Football Club and the Sydney Male Choir. We will continue to direct our support where it can create genuine participation, connection and local benefit.

Financial Measure	**2026 $'000**	**2025 $'000**
Total revenue and other income	12,723	11,703
Earnings before depreciation, amortisation and tax	2,328	2,049
Net profit	623	735
Members' funds	33,797	32,850
Members	9,328	7,919

HOSPITALITY AND THE MEMBER EXPERIENCE

The completed refurbishment has given our team a much stronger environment in which to serve members and guests. Bar sales increased to $3.902 million and gaming revenue rose to $6.239 million, significantly up on the previous year. These results reflect both the quality of the upgraded venue and the sustained effort of our people to welcome customers and deliver consistent service.

Our food offering also continued to evolve. Meza Bar & Grill, introduced in June 2025 by Goran and the Primi team, brought a fresh Mediterranean dining experience to the Club. Together with Primi Italian, it broadens the reasons to visit Club York and complements the renewed bar, gaming and function spaces.

A CHANGING INDUSTRY

Registered clubs continue to operate in an environment of heightened regulatory and community expectations. Harm minimisation, anti-money laundering, counter-terrorism financing, governance and responsible service remain central responsibilities for our industry.

Club York supports practical, evidence-based measures that protect customers and the community. We will continue investing in staff capability, systems and oversight so that compliance is embedded in day-to-day operations and the Club remains well prepared for future regulatory change.

OUR PEOPLE AND THE YEAR AHEAD

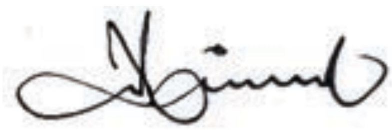
The progress achieved this year belongs to our people. Following the disruption of the refurbishment period, our team embraced the renewed venue and the higher levels of activity that came with it. Their professionalism, adaptability and care for our members have been central to the Club's performance.

I would like to thank and congratulate Goran and his teams in Meza and Primi in delivering outstanding results and delivery across the clubs catering operations. The club is fortunate to be working with such exceptional hospitality professionals.

My sincere thanks go to our management team for their leadership and to every employee for the contribution they make each day. As a CEO it is a great privilege to be working with a dedicated and passionate team. I also thank the Board of Directors, led by our President, Mr David Conroy, for its continued support, sound governance and confidence in our strategic direction. Our Club is fortunate to have a cohesive Board united by a progressive vision for its future.

In the year ahead, our focus will be on consolidating the gains from the refurbishment, strengthening the Club's membership proposition and assessing future improvements with appropriate financial discipline. We will remain attentive to driving the performance and potential of our event and function spaces, while continuing to improve the experience across the whole Club.

Finally, thank you to our members for your loyalty and support. Your response to the renewed Club has been extremely encouraging, and we look forward to building on that momentum together.



ANGUS RIMMER
Chief Executive Officer

ClubGRANTS Scheme

The Bowlers' Club of NSW supports a wide range of local community groups, charities, schools and sporting organisations through the ClubsNSW ClubGRANTS Scheme. This Scheme is designed to ensure that registered Clubs in NSW contribute to the provision of front-line services needed in their local communities

This year the Club Donated $152,445 under the various categories of the ClubGRANTS Scheme. A total of $126,888 was donated to the following organisations under Category 1 and Category 2 of the Scheme:

- B Miles Women's Foundation
- Dandelion Support Network
- Kids Giving Back
- PCYC NSW
- Refugee Organisation of Milton
- Sher Foundation
- Sir Roden Cutler
- St Francis Social Services
- St Patricks Breakfast for the Homeless
- The Boys & Girls Brigade
- The Deli Women and Children's Centre
- The Fathering Project
- The Shepherd Centre
- Women's Justice Network
- Youth Off The Streets
- Rapid Response support
- Improving Mental Health & Wellbeing
- GROW Youth Resilience
- City of Sydney School Holiday Program
- Fit to Life South Sydney
- Early Bird Café
- Standing Tall
- Accessible Free transport
- Pathways to Better Health Youth
- St Patricks Churchill Breakfast for the Homeless
- Holiday Program for Low Income Young People
- Strong Attachments, Safe Emotions, Healing
- Stronger Schools, Stronger Communities
- Listen & Learn Therapy
- Starting Over
- Opportunities and Option
- Starting Over
- Sydney Male Choir
- Glebe Rugby League
- Western Affair

ANGUS RIMMER
Chief Executive Officer

Directors' Report

The directors present their report, together with the financial statements of the Bowlers' Club of New South Wales Limited (the company) for the year ended 31 May 2026.

Directors

The directors of the company in office at any time during or since the end of the financial year are:

Names of Directors	Position / Special Responsibilities	Years as Director
David Conroy F.C.A.	Principal – Conroy Audit & Advisory. Chartered Accountants, Registered Company Auditor, Registered Tax Agent, Fellow – Chartered Accountants Australia and New Zealand. Member of Audit and Risk Committee. Director of the Club since 29 September 1997. Elected as President of the Club on 24 April 2002.	29
Jonathan Smith B. Bus C.A.	Member – Chartered Accountants Australia and New Zealand. Fellow – Taxation Institute of Australia. Former Principal - Gilbert Smith Johnson, Chartered Accountants. Associate Director - ProYou Business Advisory Pty Limited, Chartered Accountants. Registered Company Auditor and Tax Agent. Chairman of Audit and Risk Committee. Elected 30 September 2005. Appointed Deputy Chairman 22 September 2010.	21
Raymond Clark	Owner, Managing Director – Raymond Clark Jewellery. Elected 25 September 2008. Member of Membership Committee.	18
Robert Pearson	Self Employed, Solicitor, Principal – Creagh & Creagh Solicitors. Chairman of Remuneration Committee. Elected 23 September 2009. Resigned 26 March 2026.	17
Peter Whiteman F.C.A.	Consultant, Former Managing Partner–Thomas Davis & Co. Chartered Accountants. Fellow - Chartered Accountants Australia and New Zealand. Member of Audit and Risk Committee. Appointed 22 September 2010.	16
Rocky Massaria	Former Director of the Club 1987-1997. Former Chief Executive Officer of the Company for 25 years. Member of Membership Committee. Appointed as a Director on 26 July 2022. Elected on 26 September.	4
Mark Alan Nyman	Business Development Manager for Bluestone Home Loans. Registered BAS Agent. Treasurer Roseville Memorial Club. Appointed as a Director on 25 September 2025.	1

Directors' meetings

The number of meetings of the company's Board of Directors (the Board) and of each board committee held during the year ended 31 May 2026, and the number of meetings attended by each director were:

Director	Number of Meetings Attended	Number of Meetings Held/ Eligible to Attend
David Conroy	12	12
Jonathan Smith	11	12
Raymond Clark	11	12
Robert Pearson (Resigned March 26)	5	12
Peter Whiteman	12	12
Rocky Massaria	9	12
Mark Nyman	8	8

Directors have been in office since the start of the financial year to the date of this report, unless otherwise stated.

Principal activities

The principal activities of the company during the financial year was to provide the facilities of a licensed club to the members and their guests.

Short and long term objectives of the entity

The club's objectives are to focus on:

1. Provide the best possible club facilities to members.
2. Encourage new membership
3. Remain financially viable to achieve the above objectives.
4. Establish and maintain membership relationships that foster the Club's Strategic Plan.
5. Be sustainable and strive for continuous improvement so as to offer the best possible facilities and social amenities to members.

Strategy for achieving those objectives

The strategy for the achieving the objectives has been to:

1. The Board strives to attract and retain quality management and staff who are committed to providing high standards of service levels to the members. The Board believes that attracting and retaining quality staff will assist with the success of the Club in both the short and long term.
2. Maintain rigorous control over the Club's finances to ensure the Club remains viable and encourage new membership.
3. The Board is committed to meet consistent standards of governance best practice and provide clear expectations of professional accountabilities and responsibilities to all members.

Performance measurement and key performance indicators
The Club's financial performance is measured against the annual budget, previous year's results and benchmark data from the club industry.

Financial performance measures include:
- Earnings before Interest, Taxation, Depreciation and Amortisation, and Impairment (EBITDAI)
- Wage percentages to Income
- Expense percentages to Income
- Gross Profit percentages
- Cash Flow

Non-financial performance measures include:
- Members' feedback
- Market research
- Patronage numbers

Operating result
The net profit of the company for the year after providing for income tax was $622,799 (2025: $735,151).

	2026 **$**	**2025** **$**
Earnings profit before depreciation and amortisation	2,327,598	2,049,105
Depreciation and amortisation expense	(1,704,799)	(1,313,954)
Profit before income tax	622,799	735,151
Income tax benefit	-	-
Net profit for the year	622,799	735,151

Corporate Information
The club is a not-for-profit entity, registered as a company limited by guarantee. It does not issue shares to its members. Under its constitution it does not have the capacity to issue dividends to its members. Any surplus on winding up will be distributed to an organisation which has similar objects as dictated by the Constitution.

Events Subsequent to Reporting Date
There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

Members' limited liability
In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to $1 (2025: $1) in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. At 31 May 2026 the number of members was 9,328 (2025: 7,919).

Auditor's Independence Declaration
A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the directors.

Dated at Sydney this 29th day of July 2026.

David Conroy F.C.A
Director

Jonathan Smith B.BUS. C.A
Director

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DECLARATION OF INDEPENDENCE BY GEORGE IKONOMOU TO THE DIRECTORS OF BOWLERS' CLUB OF NEW SOUTH WALES LIMITED

As lead auditor of Bowlers' Club of New South Wales Limited for the year ended 31 May 2026, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

George Ikonomou
Director

BDO Audit Pty Ltd
Sydney, 29 July 2026

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INDEPENDENT AUDITOR'S REPORT
To the members of Bowlers' Club of New South Wales Limited

Report on the Audit of the Financial Report
Opinion
We have audited the financial report of Bowlers' Club of NSW Limited (trading as Club York) (the Company), which comprises the statement of financial position as at 31 May 2026, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion the accompanying financial report of Bowlers' Club of NSW Limited (trading as Club York), is in accordance with the *Corporations Act 2001*, including:

(i). Giving a true and fair view of the Company's financial position as at 31 May 2026 and of its financial performance for the year ended on that date; and
(ii). Complying with Australian Accounting Standards – Simplified Disclosures and the *Corporations Regulations 2001.*

Basis for opinion
We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information
The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors' report, but does not include the financial report and our auditor's report thereon.

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Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.
In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report
The directors of the Company are responsible for the preparation of:

(a). the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations Act 2001 and
(b). the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the directors determine is necessary to enable the preparation of:

(i). the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
(ii). the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

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A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

BDO

George Ikonomou
Director
Sydney, 29 July 2026

Directors' Declaration

The directors of Bowlers' Club of New South Wales Limited declare that:

(a). In the Directors' opinion the financial statements and notes set out on pages 23 to 40, are in accordance with the *Corporations Act 2001*, including:

  (i). Complying with Australian Accounting Standards - Simplified Disclosures and *Corporations Regulations 2001.*

  (ii). Giving a true and fair view of the company's financial position as at 31 May 2026 and of its performance, for the financial year ended on that date; and

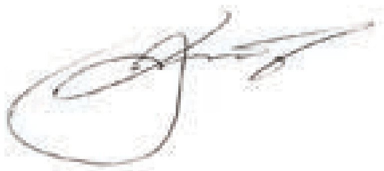
(b). There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

(c). The information disclosed in the attached consolidated entity disclosure statement is true and correct

Signed in accordance with a resolution of the directors made pursuant to section 295 (5)(a) of the *Corporations Act 2001.*

Dated at Sydney this 29th day of July 2026.

David Conroy F.C.A
Director



Jonathan Smith B.BUS. C.A
Director

Statement of Profit or Loss and Other Comprehensive Income
For the Year Ended 31 May 2026

	NOTE	2026 $	2025 $
Revenue and other income			
Sale of goods revenue		3,901,688	3,306,043
Rendering of services revenue		7,187,514	6,712,446
Other revenue		1,475,289	1,616,564
Other income		158,387	67,987
Total revenue and other income	1	12,722,878	11,703,040
Expenses			
Cost of sales		(1,295,867)	(1,129,285)
Donations and subsidies		(108,304)	(112,070)
Employee benefits expense	2	(3,252,455)	(3,045,149)
Entertainment, marketing and promotional costs		(816,640)	(607,180)
Gaming taxes		(1,217,087)	(1,040,309)
Property and occupancy expenses		(1,924,310)	(1,954,651)
Administrative expenses		(828,219)	(648,227)
York Events catering expenses		(500,837)	(655,036)
Other expenses from ordinary activities		(451,561)	(462,028)
Total expenses		(10,395,280)	(9,653,935)
Earnings before depreciation, amortisation and tax		2,327,598	2,049,105
Depreciation and amortisation	6	(1,704,799)	(1,313,954)
Profit before income tax expense		622,799	735,151
Income tax benefit	3a	-	-
Profit after income tax expense		622,799	735,151
Other comprehensive income *Items that may be reclassified subsequently to profit or loss*			
Increase in fair value of investments	9	323,487	164,011
Other comprehensive income for the year, net of tax		323,487	164,011
Total comprehensive income for the year attributable to members		946,286	899,162

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 27 to 40.

Statement of Financial Position
As at 31 May 2026

	NOTE	2026 $	2025 $
ASSETS			
Current Assets			
Cash and cash equivalents	4	8,132,912	8,816,621
Trade and other receivables	5	464,124	684,360
Inventories		192,141	156,142
Total Current Assets		8,789,177	9,657,123
Non-Current Assets			
Property, plant and equipment	6	24,431,161	22,872,180
Investments – equity instruments	9	2,345,195	2,021,708
Deferred tax assets		170,578	170,578
Total Non-Current Assets		26,946,934	25,064,466
Total Assets		35,736,111	34,721,589
LIABILITIES			
Current Liabilities			
Trade and other payables	7	1,508,324	1,485,494
Employee benefits	8	385,213	351,519
Total Current Liabilities		1,893,537	1,837,013
Non-Current Liabilities			
Employee benefits	8	45,935	34,223
Total Non-Current Liabilities		45,935	34,223
Total Liabilities		1,939,472	1,871,236
Net Assets		33,796,639	32,850,353
Members' Funds			
Retained profits		32,782,469	32,159,670
Revaluation reserve		1,014,170	690,683
Total Members' Funds		33,796,639	32,850,353

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 27 to 40.

Statement of Changes in Members' Funds
For the Year Ended 31 May 2026

	Revaluation Reserve	Retained Profits	Total Members' Funds
	$	$	$
Balance at 31 May 2024	526,672	31,424,519	31,951,191
Net profit after income tax expense for the year	-	735,151	735,151
Other comprehensive loss for the year, net of tax	164,011	-	164,011
Total comprehensive profit for the year	164,011	735,151	899,162
Balance at 31 May 2025	690,683	32,159,670	32,850,353
Net profit after income tax expense for the year	-	622,799	622,799
Other comprehensive income for the year, net of tax	323,487	-	323,487
Total comprehensive income for the year	323,487	622,799	946,286
Balance at 31 May 2026	1,014,170	32,782,469	33,796,639

The Statement of Changes in Members' Funds should be read in conjunction with the accompanying notes set out on pages 27 to 40.

Statement of Cash Flows
For the Year Ended 31 May 2026

	Note	2026	2025
		$	$
Cash Flows from Operating Activities			
Receipts from customers		13,806,444	12,195,597
Payments to suppliers and employees		(12,277,955)	(10,685,400)
Dividends and interest received		409,225	621,748
Net cash inflow from operating activities		1,937,714	2,131,945
Cash Flows from Investing Activities			
Payment for property, plant & equipment		(2,693,104)	(9,471,778)
Proceeds from disposal of property, plant & equipment		71,681	
Net cash used in investing activities		(2,621,423)	(9,471,778)
Net (decrease)/increase in cash and cash equivalents		(683,709)	(7,339,833)
Cash and cash equivalents at the beginning of the financial year		8,816,621	16,156,454
Cash and cash equivalents at the end of the financial year	4	8,132,912	8,816,621

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 27 to 40.

Notes to the Financial Statements
For the Year Ended 31 May 2026

Basis of preparation
Bowlers' Club of New South Wales Limited is a company limited by guarantee, incorporated and domiciled in Australia and is a non-for-profit entity for the purposes of preparing the financial statements.

The financial statements were approved for issue by the Directors on 29 July 2026.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the *Corporations Act 2001* and Australia Accounting Standards – Simplified Disclosure Requirements issued by the Australian Accounting Standards Board ('AASB');
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Have been prepared on a going concern basis.

New or amended Accounting Standards and Interpretations adopted
The Company has adopted all new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Material Accounting Judgements, Estimates and Assumptions
In the process of applying the company's accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

Estimation of useful lives of assets	Note 6
Impairment of assets	Note 6
Financial assets fair value measurement	Note 9

Notes to the Financial Statements
For the Year Ended 31 May 2026

	2026	2025
1 Revenue and Other Income	**$**	**$**
Sale of goods		
Bar sales	3,901,688	3,306,043
Total sale of goods	3,901,688	3,306,043
Rendering of services revenue		
Poker machine takings	6,238,558	5,526,765
Commissions	88,729	80,101
Membership subscriptions	46,132	32,220
York events	814,095	1,073,360
Total rendering of services	7,187,514	6,712,446
Other revenue		
Interest received	322,519	539,798
Car park	873,235	887,693
Building management	208,249	189,073
Rent received	71,286	-
	1,475,289	1,616,564
Other income		
Dividends received	86,706	81,950
Profit/(loss) on disposal of property, plant and equipment	71,681	(13,963)
Total other income	158,387	67,987
Total revenue and other income	12,722,878	11,703,040

Notes to the Financial Statements
For the Year Ended 31 May 2026

1. Revenue and Other Income (continued)

Recognition and Measurement
Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Transfer of goods or services of the same nature and value without any cash consideration are not recognised as revenues..

Sales of goods
Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Rendering of services
Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

Interest revenue
Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rental revenue
Rental revenue from operating leases is recognised on a straight-line basis over the term of the relevant lease.

Dividend revenue
Dividend revenue is recognised when the right to receive payment is established.

2. Expenses

Profit before income tax includes the following specific expenses:

	2026	2025
	$	$
Employee benefits expense		
Wages and salaries	2,621,924	2,407,259
Defined contribution superannuation expense	302,962	273,552
Other employee benefits expense	327,569	364,338
Total employee benefits expense	3,252,455	3,045,149

Notes to the Financial Statements
For the Year Ended 31 May 2026

3. Income Tax

a. Income Tax Expense

The Income Tax Assessment Act provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and other income made specifically assessable. The amount set aside for income tax in the statement of profit or loss and other comprehensive income has been calculated as follows:

	2026	2025
	$	$
Current income tax applicable at the rate of 25% (2025: 25%)	-	-
Income tax benefit	-	-

Recognition and Measurement

The income tax expense as stated in the statement of profit or loss and other comprehensive income is the amount calculated to be payable based on a formula determined by the Australian Taxation Office. Clubs are only assessed for income tax on the proportion of income derived from non-members, investments and other income specifically assessable under the Income Tax Assessment Act.

b. Deferred Tax Assets

Deferred tax assets relating to temporary timing differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available to absorb those timing differences.

The Club has unrecognised deferred tax assets relating to unused tax losses for the year ended 31 May 2026 financial year amounting to $62,669 (2025: $26,761).

Key Estimate and Judgement: Taxation

The Club's accounting policy for taxation requires management's judgement as to the types of arrangements considered to be a tax on income in contrast to an operating cost. Judgement is also required in assessing whether deferred tax assets and certain deferred tax liabilities are recognised on the statement of financial position. Deferred tax assets, including those arising from temporary differences and tax losses are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future business expectations, operating costs capital expenditure and other capital management transactions. Judgements are also required about the application of income tax legislation. These judgements and assumptions are subject to risk and uncertainty, hence there is a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the statement of financial position and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amounts of recognised deferred tax assets and liabilities may require adjustment, resulting in a corresponding credit or charge to the statement of profit or loss and other comprehensive income.

Notes to the Financial Statements
For the Year Ended 31 May 2026

4. Cash and Cash Equivalents

	2026	2025
	$	$
Cash on hand	330,000	350,000
Cash at bank	1,090,242	1,343,231
Cash on deposit	6,712,670	7,123,390
	8,132,912	8,816,621

Recognition and Measurement
Cash and cash equivalents includes cash on hand and deposits held at call with financial institutions with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

5. Trade and Other Receivables

	2026	2025
	$	$
Current		
Trade debtors and other receivables	162,467	213,495
Other debtors	5,000	5,000
Prepayments	196,220	335,490
Accrued revenue	100,437	130,375
	464,124	684,360

Recognition and measurement
Trade debtors and other receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and provisions for expected credit losses.

Current trade and other receivables are non-interest-bearing loans and generally on 30-day terms. Current and non-current trade and term receivables are assessed for recoverability based on the underlying terms of the contract. The company has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Notes to the Financial Statements
For the Year Ended 31 May 2026

6. Property, Plant and Equipment

	2026	2025
	$	$
Freehold land and buildings		
At cost - Club Premises	5,223,654	5,223,654
At cost - Club Improvements	25,842,332	23,626,376
At cost - Car Park	3,196,412	3,196,412
Less: accumulated depreciation	(13,935,361)	(13,136,497)
	20,327,037	18,909,945
Plant and equipment		
At cost	9,584,911	8,969,506
Less: accumulated depreciation	(6,966,385)	(6,522,813)
	2,618,526	2,446,693
Poker machines		
At cost	5,901,366	5,905,676
Less: accumulated depreciation	(4,415,768)	(4,390,134)
	1,485,598	1,515,542
Total property, plant and equipment	24,431,161	22,872,180

Notes to the Financial Statements
For the Year Ended 31 May 2026

6. Property, Plant and Equipment (continued)

	2026	2025
	$	$

Movements in carrying amounts:

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the financial year are set out below:

	2026	2025
Freehold land and buildings		
Carrying amount at the beginning of the year	18,909,945	10,985,661
Additions during the year	2,148,205	8,819,132
Disposals	-	(305,832)
Depreciation expense	(731,113)	(589,016)
Carrying amount at the end of the year	20,327,037	18,909,945
Plant and equipment		
Carrying amount at the beginning of the year	2,446,693	1,453,442
Additions	680,765	1,302,707
Depreciation expense	(508,933)	(309,456)
Carrying amount at the end of the year	2,618,525	2,446,693
Poker machines		
Carrying amount at the beginning of the year	1,515,542	1,350,899
Additions	463,752	668,589
Disposals	(28,943)	(91,962)
Depreciation expense	(464,753)	(411,984)
Carrying amount at the end of the year	1,485,598	1,515,542
Work in progress		
Carrying amount at the beginning of the year	-	400,450
Disposals	-	(400,450)
Carrying amount at the end of the year	-	-

Notes to the Financial Statements
For the Year Ended 31 May 2026

6. Property, Plant and Equipment (continued)

Valuation Basis
The freehold land and buildings were independently valued at 15 June 2021 by Diamond Property Consultancy Pty Ltd. The valuation was based on the fair value less cost to sell. The critical assumptions adopted in determining the valuation included the location of the land and buildings, the current demand for land and buildings in the area and recent sales data for similar properties. The valuation resulted in the following values being attributed to the club's land and buildings:

Club premises and improvements	32,300,000
Car park	11,000,000
Total	43,300,000

As land and buildings are recognised at historical cost, the valuation was performed for the purposes of assessing impairment and therefore valuation adjustments are not brought to account. In the prior and current year there were extensive renovations completed at the Club mainly being renovations of the gaming, bar and functions spaces, with approximately $8.82m being spent in relation to this. The carrying amount of land and buildings at 31 May 2026 was $19.7m, resulting in a headroom of $23.57m when compared to the valuation.

Recognition and Measurement
Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation. .

Property, plant and equipment are measured on the cost basis. The carrying amount of property, plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected cash flows have not been discounted to their present values in determining recoverable amounts.

Capital works in progress is transferred to property, plant and equipment and depreciated when completed and ready for use.

The asset's residual values and useful life are reviewed, and adjusted if appropriate, at each Statement of Financial Position date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Statement of Profit or Loss and Other Comprehensive Income.

Key Estimate and Judgement: Estimation of Useful Lives of Assets
The depreciable amount of plant and equipment is depreciated on a straight-line basis or using reducing balance method over their useful life to the Club commencing from the time the asset is held ready for use. The selection of depreciation method is discretionary upon recognition of an asset.

Notes to the Financial Statements
For the Year Ended 31 May 2026

6. Property, Plant and Equipment (continued)

The depreciation rates used for each class of depreciable assets are:

Class	**Straight line**	**Rate**
Plant and equipment	Straight line or Reducing balance	2.5 - 40%
Poker machines	Straight line or Reducing balance	10 – 40%
Building improvements & other assets	Straight line or Reducing balance	2.5 – 33%

At each reporting date, the Club reviews its tangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less cost to sell and value in use is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the statement of profit or loss and other comprehensive income.

Core and Non-Core Property
Section 41E of the Registered Clubs Act 1976 requires the Club to disclose its core and non-core property, as defined, in the Annual Report.

The Club's core property comprises the defined trading premises situated at 95-99 York Street Sydney

The Club has no non-core property.

7. Trade and Other Payables

	2026	2025
	$	$
Current		
Trade creditors	1,143,832	1,223,426
Other payables and accruals	364,492	262,068
	1,508,324	1,485,494

Recognition and Measurement
These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Notes to the Financial Statements
For the Year Ended 31 May 2026

8. Employee Benefits

	2026	2025
Aggregate liability for employee benefits including on-costs:	$	$
Current	385,213	351,519
Non-current	45,935	34,223
	431,148	385,742

Superannuation Plans

Contributions

The company is under a legal obligation to contribute 12% of each employee's base salary to a superannuation fund.

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Recognition and Measurement

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

9. Investments – Equity Instruments

	2026	2025
	$	$
Investments held at fair value	2,345,195	2,021,708
Non-current	2,345,195	2,021,708
Reconciliation:		
Opening fair value	2,021,708	1,857,697
Revaluation increments/(decrements)	323,487	164,011
	2,345,195	2,021,708

Notes to the Financial Statements
For the Year Ended 31 May 2026

9. Investments – Equity Instruments (continued)

Recognition and Measurement
Financial assets are recognised at fair value through other comprehensive income, which includes equity investments which the company intends to hold for the foreseeable future, are not held for trading, and has irrevocably elected to classify them as such upon initial recognition.

Financial assets are initially recognised at cost. These assets are subsequently measured at fair value with any incremental gains or losses being recognised through other comprehensive income. This classification is determined based on the business model within which such assets are held.

Nature and Purpose of Reserves
The revaluation reserve above is used to record changes in fair value of financial assets classified as investments at fair value through other comprehensive income.

Key Estimate and Judgement: Fair value measurement
The company is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets that the company can access at the measurement date;
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of the financial assets disclosed above use a level 1 fair value measurement as the assets are quoted priced prices in an active market that the company can access at its financial year end date.

10. Key Management Personnel Details

a. Directors
The following were key management personnel of the Company at any time during the reporting period and unless otherwise indicated were directors for the entire period.

Non-Executive Directors
CONROY, David
SMITH, Jonathan
CLARK, Raymond
PEARSON, Robert (Resigned 26 March 2026)
WHITEMAN, Peter
MASSARIA, Rocky
NYMAN, Mark Alan

Unless otherwise stated, transactions with related parties are on normal commercial terms and conditions no more favourable than those available to other parties.

There were no transactions with any of the directors during the year.

Notes to the Financial Statements
For the Year Ended 31 May 2026

b. Key Management Personnel Compensation

	2026	2025
	$	$
Benefits and payments made to Key Management Personnel	348,144	302,950
Director honorariums	66,402	64,086
	414,546	367,036

Apart from the details disclosed in this note, no director has entered into a material contract with the Company since the end of the previous financial year and there were no material contracts involving Directors' interests existing at year end.

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

11. Related Parties

Key Management Personnel
Disclosures relating to key management personnel are set out in Note 10.

Directors' Transactions with the Company
During the financial year, benefits were received by directors from transactions including meals and refreshments following directors' and sub-committee meetings and other club functions.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

12. Auditors' Remuneration

During the financial year the following fees were paid or payable for services provided by BDO, the auditor of the company:

	2026	2025
	$	$
Audit services provided to BDO Audit Pty Ltd Audit of the financial statements	36,500	35,000
Other services to BDO Audit Pty Ltd Other services	11,500	11,250

13. Commitments

At 31 May 2026, the company does not have any commitments, contingent liabilities or not entered into any contractual commitments for the acquisition of property, plant and equipment or any other commitments

Notes to the Financial Statements
For the Year Ended 31 May 2026

14. Members’ Guarantees

The company is a company limited by guarantee and is without share capital. The number of members as at 31 May 2026 and the comparison with last year is as follows:

	2026	2025
	$	$
Honorary	16	16
Life	4	4
Ordinary	4,903	5,098
Social	4,405	2,801
	9,328	7,919

15. Events Subsequent to Reporting Date

There were no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

16. Company Details

The company is incorporated and domiciled in Australia as a company. In accordance with the Constitution of the Club, every member undertakes to contribute an amount limited to $1 per member. At 31 May 2026, there were 9,328 members (2025: 7,919).

The registered office and principal place of business for the company is:

Bowlers’ Club of New South Wales Limited
95-99 York Street
SYDNEY NSW 2000.

Consolidated Entity Disclosure Statement as at 31 May 2026

Bowlers' Club of New South Wales Limited has no controlled entities and, therefore, is not required by the Australian Accounting Standards to prepare consolidated financial statements.

As a result, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.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